

## **DEVELOPMENT ACTION** FOR MOBILIZATION AND **EMANCIPATION (DAMEN)**

## Financial Statements Microfinance Program

for the year ended December 31, 2011

#### ANJUM ASIM SHAHID RAHMAN

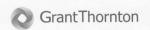
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#### INDEPENDENT AUDITORS' REPORT TO THE GENERAL BODY

We have audited the annexed balance sheet of Development Action for Mobilization and Emancipation (DAMEN) - Micro Finance Program as at December 31, 2011 and the related income and expenditure account, cash flow statement and statement of changes in find together with the notes forming part thereof (here-in-after referred to as the "financial statements") for the year then ended.

It is the responsibility of the Board of Directors to establish and maintain a system of internal control, and prepare and present the financial statements in conformity with the approved accounting standards as applicable in Pakistan. Our responsibility is to express an opinion on these statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of any material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting policies used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements present fairly in all material respects the financial position of the Development Action for Mobilization and Emancipation (DAMEN) - Micro Finance Program as at December 31, 2011 and of its surplus and its cash flows for the year then ended in accordance with the approved accounting standards as applicable in Pakistan.

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Engagement Partner: Asim Iftikhar Lahore

Dated: March 29, 2012

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# DEVELOPMENT ACTION FOR MOBILIZATION AND EMANCIPATION MICRO FINANCE PROGRAM BALANCE SHEET AS AT 31 DECEMBER 2011

		2011	2010
ASSETS	Notes	Rupe	es
Current assets			
Cash and bank balances	5	89,223,631	76,034,786
Short term investments	6	41,028,458	65,648,001
Micro credit loan portfolio	7	444,788,493	354,984,020
Advances, prepayments and other receivables	8	9,920,219	7,982,464
Total current assets		584,960,801	504,649,271
Non-current assets	-		1 4 000 000
Operating fixed assets	9	13,380,437	16,080,887
Security deposits		403,500	325,500
Total non-current assets		13,783,937	16,406,387

## Total assets

#### Current liabilities

Current liabilities			
Creditors, accrued and other liabilities	10	1,487,021 781,397	2,797,371
Payable to social sector program			368,315,021
Current portion of long term loans	11	359,830,017	
Total current liabilities		362,098,435	371,112,392
Non-current liabilities			75 000 600
Long term loans	11	180,512,173	75,080,600
Deferred grants	12	3,688,758	1,608,959
Total non-current liabilities	1	184,200,931	76,689,559
Total liabilities		546,299,366	447,801,951
NET ASSETS		52,445,372	73,253,707
REPRESENTED BY:			
	4.4	50 234 654	71 042 989

General fund	14	50,234,034	71,072,707
Donated fund	15	1,000,000	1,000,000
Reserves	16	1,210,718	1,210,718
Reserves		52,445,372	73,253,707

#### CONTINGENCIES AND COMMITMENTS

The annexed notes 1 to 25 form an integral part of these financial statements.

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EXECUTIVE DIRECTOR

TREASURER

521,055,658

598,744,738

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# DEVELOPMENT ACTION FOR MOBILIZATION AND EMANCIPATION MICRO FINANCE PROGRAM INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2011

		2011	2010
Financial revenue	Notes	Rupe	es
Service charges on micro credit loans		121,456,403	136,462,434
Loan processing fees		12,106,120	10,890,280
Total financial revenue		133,562,523	147,352,714
Finance cost		62,633,336	57,283,432
Net financial margin		70,929,187	90,069,282
Provision against non-performing loans - net	7.2	19,152,126	32,842,895
Operating income after provision	_	51,777,061	57,226,387
Profit on investments and bank deposits		23,885,783	21,015,315
	14.41	75,662,844	78,241,702
Expenditure			
Salaries, wages, stipends and other benefits	-	49,965,098	42,375,305
General and administrative expenses	18	22,721,355	23,428,460
Product development project		1,420,467	1,108,000
Training expenses	STATE OF	1,477,541	1,202,763
0 1		75,584,461	68,114,528
Surplus from operations		78,383	10,127,174
Other Income	13	5,232,807	652,147
Financial assistance to social sector program - net			4,325,403
Net operating surplus before grants		5,311,190	6,453,918
Deferred grants amortized /utilized during the period			
- relating to fixed assets		854,553	321,538
- relating to capacity building		2,835,308	
		3,689,861	321,538
Net surplus for the year	1. THE R. P. P.	9,001,051	6,775,456

The annexed notes 1 to 25 form an integral part of these financial statements.

EXECUTIVE DIRECTOR

TREASURER

#### DEVELOPMENT ACTION FOR MOBILIZATION AND EMANCIPATION MICRO FINANCE PROGRAM CASH FLOW STATEMENT

FOR THE YEAR ENDED 31 DECEMBER 2011

		2011	2010
CASH FLOWS FROM OPERATING ACTIVITIES	Note	Rupee	s
Net surplus for the year		9,001,051	6,775,456
Adjustments for non cash items :	_		
Depreciation	9	2,522,740	3,021,751
Amortization of deferred grants:			
- relating to fixed assets	12.1	(854,553)	(21,538)
- relating to capacity building	12.2	(2,835,308)	
Finance cost		62,633,336	57,283,432
Provision against non-performing loans	7.2	19,152,126	32,842,895
		80,618,341	93,126,540
Operating surplus before working capital changes		89,619,392	99,901,996
(Increase) /decrease in:			
Advances, prepayments and other receivables		(1,937,755)	4,723,793
Micro credit loan portfolio		(108,956,599)	15,275,713
Security deposits		(78,000)	(8,500)
Pavable to social sector program		781,397	-
(Decrease) /increase in creditors, accrued and other liabilities		(1,310,350)	1,760,000
	_	(111,501,307)	21,751,006
Operating deficit after working capital changes		(21,881,915)	121,653,002
Financial charges paid		(62,633,336)	(57,283,432)
Net cash (used in) /generated from operations		(84,515,251)	64,369,570
CASH FLOWS FROM INVESTING ACTIVITIES			
Net operating fixed assets expenditure		177,710	(1,387,784)
CASH FLOWS FROM FINANCING ACTIVITIES			

Sustainability reserve for social sector program	(29,809,386)
Grants received /capitalized during the year	
- relating to fixed assets	2,373,000
- relating to capacity building	3,396,660

- relating to capacity building Net proceeds from long term loans

Net cash generated from /(used in) financing activities (Decrease) /increase in cash and cash equivalents Cash and cash equivalents at the beginning of year

Cash and cash equivalents at the end of year

The annexed notes 1 to 25 form an integral part of these financial statements.

EXECUTIVE DIRECTOR



96,946,569

72,906,843

(11,430,698)

141,682,787

130,252,089

20

(1,957,405)

(14.519.814)

95,772,878

(594,658)

TREASURER

#### DEVELOPMENT ACTION FOR MOBILIZATION AND EMANCIPATION MICRO FINANCE PROGRAM STATEMENT OF CHANGES IN FUND FOR THE YEAR ENDED 31 DECEMBER 2011

	General funds	Donated funds	Reserves	Total
		Rupe	ees	
Balance as at 01 January 2010	64,267,533	1,000,000	1,210,718	66,478,251
Net surplus for the year	6,775,456	1		6,775,456
Balance as at 31 December 2010	71,042,989	1,000,000	1,210,718	73,253,707
Net surplus for the year	9,001,051		-	9,001,051
Transferred to social sector program reserves	(29,809,386)			(29,809,386)
Balance as at 31 December 2011	50,234,654	1,000,000	1,210,718	52,445,372

The annexed notes 1 to 25 form an integral part of these financial statements.

**Executive Director** 

Treasurer

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2011

#### 1. STATUS AND NATURE OF THE BUSINESS

- 1.1 Development Action for Mobilization and Emancipation (DAMEN) (the Society) was registered in May 1992 as a non profit organization under the Societies Registration Act XXI of 1860. DAMEN has 20 field offices within vicinity of Lahore, Kasur and Sheikhupura Districts.
- 4.2 The principal activity of DAMIN is no provide cost effective micro finance services to poor women in order to enhance their economic note. DAMIN is also noting pure in financial and operational support for provision of primary clusters and shade the facilities through community based schools and health centers in rural areas in vicinity of Labore, Kasar and Shekhupura Districts. In addition to these functions, DAMIN also provides non financial services in the form of training both to its election and surfice.

#### 2 STATEMENT OF COMPLIANCE

These financial statements have been prepared in accordance with the Hinancial Reporting Guidelines for NGOs/NPOs engaged in Microfinance' issued by Institute of Chartered Accountants of Pakistan (ICAP) and reporting framework advised by Pakistan Poverty

#### 3 BASIS OF PREPARATION

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These accounts have been prepared under the historical cost convention.

#### SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies adopted in preparation of these financial statements are set out below. These policies have been consistently applied to all years prescribed, unless otherwise stated.

#### 4.1 Cash and cash equivalents

Cash and cash equivalents are carried in the balance sheet at cost. For purpose of cash flow statement, cash and cash equivalents include cash in hand, demand deposits, other short term highly liquid investments that are readily convertible to known amount of cash and which are subject to an insignificant risk of change in value.

#### 4.2 Operating fixed assets

Operating fixed assets except freehold land are stated at cost less accumulated depreciation and impairment loss. Freehold land is stated at cost less impairment loss.

Depreciation on all operating fixed assets is charged to income on straight-line method so as to write off the historical cost of assets over estimated useful life at rates specified in Note 9.

Full month's depreciation is charged on additions while no depreciation is charged in the month of disposals during the year. Impairment loss or its reversal, if any, is charged to income. Where an impairment loss is recognized, the depreciation charge is adjusted in the future periods to allocate the asset's revised carrying amount over its estimated useful life.

The gain or loss on disposal or retirement of an asset is recognized as an income or expense.

#### 4.3 Borrowings

All borrowings are recorded when the proceeds are received. Finance cost is accounted for on accrual basis and is included in creditors, accrued and other liabilities to the extent of the amount payable as on balance sheet date.

#### 4.4 Income recognitio

- 4.4.1 Service charges and income on loan portfolio are accounted for on accrual basis and collected with loan installments. These are calculated by using declining interest method at the rate of 0.90/day/1,000 Rupees on outstanding loan balance.
- 4.4.2 Documentation and loan processing fee collected from micro credit loan customer is recognized on receipt basis. The fee is charged at the rate of 2% of the loan amount.
- 4.4.3 Income from health center is recognized on receipt basis.
- 4.4.4 Donations in kind are recognized at fair market value as and when donated items are received.
- 4.4.5 Return on investments is recognized on accrual basis.
- 4.4.6 Bad debts recovered are added to current year's income .

#### 4.5 Recognition of grants

 Funds provided by donors to subsidize operating and administrative expenses are recognized as grant income as per term of agreement with donors.

- Funds utilized for acquiring fixed assets are taken to deferred grant and amortized over the useful life of the assets.
- Grants related to capacity building are taken to deferred grant and amortized as actual expenses incurred on account of capacity building.
   Grants utilized for financing of lending operations are recognized as donated funds.

#### 4.6 Micro credit loan portfolio

These are stated net of provision for non-performing loans, if any. The outstanding principal of the loans, payments against which are overdue by over 30 days is classified as non-performing.

#### 4.6.1 General provision

General provision is made @ 1.5 % of the net outstanding loan balances after netting of specific provision.

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#### DEVELOPMENT ACTION FOR MOBILIZATION AND EMANCIPATION

MICRO FINANCE PROGRAM

NOTES TO THE FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED DECEMBER 31, 2011

#### 4.6.2 Specific provision

In addition to general provision, specific provision for potential loan losses is made for all non-performing loans as follows:

Category	Loans in arrears/ Installment over due	Percentage of outstanding principal
Other Assets Especially Mentioned	Loans in arrears (installment overdue) for 30 days or more but less than 60 days.	
Substandard	Loans in arrears (installment overdue) for 60 days or more but less than 90 days.	25%
Doubtful	Loans in arrears (installment overdue) for 90 days or more but less than 180 days	50%
Loss	Loans in arrears (installment overdue) for 180 days or more.	100%

#### 4.6.3 Write-Off

All non-performing loans are written off after one month of classification as loss. However, the Society, continues its efforts for recovery of the written-off loans. Loans are classified as loss when installment are overdue for 180 days or more.

#### 4.7 Foreign currency translations

All monetary assets and liabilities in foreign currencies are translated into rupees at exchange rate prevailing at the balance sheet date. Transactions in foreign currencies are translated into rupees at the sport trans. All not monetary items are translated into rupees at exchange rates prevailing on the dates of transactions or on dates when fair values are determined. Exchange differences are included in monet currently.

#### 4.8 Short term investments (Held to maturity)

These are stated at amortized cost.

#### 4.9 Employees retirement benefits

The Society operates a recognized provident fund for all its permanent employees. Equal monthly contributions are made to the fund both by the Society and the employees at the rate of 10 percent of the basic salary. Obligation for contributions to defined contribution plan is recognized as an expense in the profit and loss account as and when incurred.

#### 4.10 Taxation

The Society's income is exempt from tax under the provisions of Income Tax Ordinance 2001, hence no provision has been made for the current and prior periods in these financial statements.

#### 4.11 Provisions

Provisions are recognized when, and only when, the Society has a present obligation (legal or constructive) as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate or be made of the amount of the obligation. Provisions are reviewed at each balance sheer date and adjusted to reflected the current best

#### 4.12 Financial instruments

Financial assets and financial liabilities are recognized when the Society becomes a party to contractual provisions of the instrument and derecognized when the Society loses control of contractual rights that comprise the financial asset and in case of financial liability when the obligation specified in the contracts is discharged, encelled or expired.

#### 4.13 Offsetting of financial assets and financial liabilities

Financial assets and financial liabilities are offset and the net amount is reported on the balance sheet if the Society has a legal enforceable right to setoff the recognized amounts and intends either to settle on net basis or realize the asset and settle the liabilities simultaneously.

#### 4.14 Cost allocation

Common costs relating to financial and non-financial services is allocated in the ratio of 2.5% of direct social sector costs and the remaining portion to micro finance sector. DAMEN's financial sector is subsidizing the non financial sector for meeting the Program costs.

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NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2011

		2011	2010
5	CASH AND BANK BALANCES	Rupe	es
	Cash in hand	46,452	225,994
	Cash with banks:		
	In current accounts - local currency	8,481,391	12,262,580
	In deposit accounts		
	- local currency	80,429,505	63,293,410
	- foreign currency	266,283	252,802
		80,695,788	63,546,212
		89,223,631	76,034,786
6	SHORT TERM INVESTMENTS		0.0
		41 028 458	65 648 001

These represent investments in Term Deposit Receipts having a term ranging from 1 month to 1 year. These investments carry mark up at the rate ranging from 10.25% to 13%.

7	MICRO CREDIT LOAN PORTFOLIO	Notes		2011			2010	
			Numbers	Rupees	PAR %age	Numbers	Rupees	PAR %age
	Considered good		29,937	450,089,189	98	36,449	356,352,985	97
	Considered doubtful (non-performing)	7.1	1,099	9,224,804	2	1,696	12,471,636	3
			31,036	459,313,993	100	38,145	368,824,621	100
	Less: Specific provision	7.2		3,810,090			1,631,387	
	General provision	7.2		6,773,429			5,405,848	
	Special Provision	7.2		3,941,981			6,803,366	
				14,525,500			13,840,601	
				444,788,493			354,984,020	

Additional general provision represents the provision created in addition to Society's provisioning policy for catering to the unforeseen loan losses.

#### 7.1 Particulars of non-performing loans

Micro credit loan portfolio includes Rs. 9,224,804 (2010: Rs. 12,471,636) which, as detailed below, have been placed under non-performing status:

	Amount		Provision	Provision
Classification	outstanding	Percentage	required	held
	Rupees		Rupees	
OAEM	2,133,548	-		
Sub-standard	1,134,979	25%	283,745	283,745
Doubtful	4,859,865	50%	2,429,933	2,429,933
Loss	1,096,412	100%	1,096,412	1,096,412
	9,224,804		3,810,090	3,810,090



#### NOTES TO THE FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED DECEMBER 31, 2011

#### 7.2 Movement of provision against non-performing loan is as under:

	Notes		2	011			
			Rupees				
		Specific	General	Add. General	Total		
Opening balance		1,631,387	5,405,847	6,803,366	13,840,600		
Charge for the period		17,784,544	1,367,582		19,152,126		
Amounts written off during the year	7.3	(15,605,841)		(2,861,385)	(18,467,226)		
Closing balance		3,810,090	6,773,429	3,941,981	14,525,500		
		2010					
			Rt	ipees			
		Specific	General	Add. General	Total		
Opening balance		13,462,889	6,138,619		19,601,508		
Charge for the period		26,772,301	(732,772)	6,803,366	32,842,895		
Amounts written off during the year	7.3	(38,603,803)			(38,603,803)		
Closing balance		1,631,387	5,405,847	6,803,366	13,840,600		
				2011	2010		
Particulars of amount written off				Rupe	es		
Against provision				18,467,226	38,603,803		
This represents non performing loans over	due for more than 2	10 days.					

#### 7.4 Portfolio by segment

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7.3

 Trade & Business
 296,077,29
 178,058,285

 Talloring Center
 \$4,242,758
 76,475,853

 Livestock
 68,475,203
 67,809,392

 Handicraft & Embroidery
 49,518,733
 45,809,371

 48,918,733
 45,809,371
 46,808,874,600

#### 7.5 Portfolio quality report

The organization's main measure of loan delinquency is an aged portfolio-at-risk ratio. Loans are separated into classes depending on the number of days they are over-due. For each class of loan, the aged portfolio-at-risk ratio is calculated by dividing the outstanding principal balance of sauch dass by outstanding principal balance of the gross loan portfolio.

Loans are considered overdue if any payment has fallen due and remained unpaid for more than 30 days. The number of days of delay is based on the difference between reporting date (out off date) and the calculation of fully paid installments subtracted from scheduled installments, sulthly by the renayment cycle (30 days) and adoling the resulting days in the date of obsbursement of loan.

201	1	20	010
Rupees	Percentage	Rupees	Percentage
401,459,668	95.0%	322,843,204	99.2%
5,023,348	1.2%	587,639	0.2%
4,412,619	1.0%	303,568	0.1%
11,808,501	2.8%	1,648,450	0.5%
422,704,136	100%	325,382,861	100%
	401,459,668 5,023,348 4,412,619 11,808,501	401,459,668 95.0% 5,023,348 1.2% 4,412,619 1.0% 11,808,501 2.8%	Rupees         Percentage         Rupees           401,459,668         95.0%         322,843,204           5,023,348         1.2%         587,639           4,412,619         1.0%         303,568           11,808,501         2.8%         1,648,450

The organization does not allow rescheduling or restructuring of loans.

During the year, loans were disbursed relating to single project with tenures ranging from 12 months to 18 months, in accordance with needs of the borrowers. Loan repayments are scheduled on monthly installments based on repayment terms.

#### ADVANCES, PREPAYMENTS AND OTHER RECEIVABLES

Accrued service charges on micro credit loans	6,999,924	5,433,020
Advances to staff	101,256	179,746
Advance tax	722,234	689,700
Advances for expenses	32,889	69,063
Accrued income on bank deposits and investments	1,391,678	1,258,880
Prepaid insurance	152,842	157,124
Prepaid markup	274,737	
Other receivables	244,659	194,931
	9,920,219	7,982,464

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MICRO FINANCE PROGRAM
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2011

9 OPERATING FIXED ASSETS

					2011						
		00	COST			0	DEPRECIATION			ВООК	
DESCRIPTION	As at 01 January, 2011	- 0	(disposals) social sector uring the year	As at 31 December, 2011	As at 01 January, 2011	on adjustments	Transferred to social sector program	Charge for the year	As at 31 December, 2011	VALUE AS AT December 31 2011	RATI
pur	6,887,500		(2,000,000)	4,887,500	1 197 702		0.197.792n			4,887,500	
abding	3,656,121		(171,050,5)	9,877,448	5,912,400	(2,932,481)		1,327,502	4,307,421	5,570,027	n
omputer equipment	5,810,478		(20,980)	5,964,681	5,177,376	(467,288)	(21,725)	482,314	5,170,677	794,004	243
armiture and fittings fface equipment	3,301,788		(762,000)	3,246,321	1,429,856	(55,467) (857,895)	(440,199)	323,049	1,697,438	1,548,883	= 8
December - 2011	33,086,356	(1,069,680) 4,851,922 (4,533,378)	(6,469,101)	26,935,799	17,005,469	(4,313,131)	(1,659,716)	2,522,740	13,555,362	13,380,437	

				The second second	2010					Acce		
		COST				DEPRECIATION	ATION			2009		
DESCRIPTION	As at 01 January, 2010	of duri	Transferred to social sector program	As at 31 December, 2010	As at 01 January, 2010	on adjustments	Transferred to social sector program	Charge for the year	As at 31 December, 2010	VALUE AS AT December 31 2010	RATE %	
					upees			-				
				C 0007 600						005'288'9		
pur	005'188'9			000'199'0				182 806	1.197.792	2,458,329	2	
uilding	3,656,121			3,656,121				0000000	2010 400	2011163	30	
Calactas	8.565.572			8,923,563	4,998,438			1,304,600	3,914,900	2,011,100	1	
chicaes	and and a							(350'052)			,	
				\$ 810.478				549,131	5,177,376	633,102	33	
Computer equipment	5,720,589			0.3010,010				297.410	1,429,856	1,871,932	10	
umiture and fittings	2,974,744			3,301,786				408 789	3,288,045	1,218,861	20	
Office equipment	4,284,683			4,506,906				1001751	17 005 469	16.080.887		
December - 2010	32,089,209	1,401,078		33,086,356				(390,638)	and family			
		(1404 0040)										

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NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2011

			2011	2010
		Notes	Rupees	3
0	CREDITORS, ACCRUED AND OTHER LIA	ABILITIES		070.076
	Accrued expenses		984,009	872,976
	Markup accrued		51,986	
	DAMEN Relief Fund		1,026	646,226
	Shore bank international		150,000	1,000,000
	Auditors' remuneration		300,000	250,000
	Bank overdrafts			28,169
	Bank overdrafts		1,487,021	2,797,371
11	LONG TERM LOANS			
			485,342,190	443,395,621
	Pakistan Poverty Alleviation Fund (PPAF)	11.1 & 11.2	55,000,000	
	Habib Bank Limited (HBL)		540,342,190	443,395,621
		11.1 & 11.2	359,830,017	368,315,021
	Less: Current maturity Closing balance		180,512,173	75,080,600
11.1	Pakistan Poverty Alleviation Fund Opening balance		443,395,621 540,000,000	457,915,435 475,000,000
	Additions during the year		983,395,621	932,915,435
			498,053,431	489,519,814
	Repayments during the year		485,342,190	443,395,621
			(333,509,584)	(368,315,021
	Less: Current maturity		151,832,606	75,080,600
	Closing balance			-
11.2	Habib Bank Limited			
	Opening balance		55,000,000	
	Additions during the year		55,000,000	
	Repayments during the year		55,000,000	4
			(26,320,433)	
	Less: Current maturity		28,679,567	-
	Closing balance		=======================================	

11.3 From January 2011 to June 2011 phase VI of this loan carried mark up at the rate of 8% (2010: 8%). During the year, mark-up rate for Phase VII of this loan remained 10.76% (2010: 10.76%) and the mark-up for Phase VIII remained 13.24% (2010 : NIL).

Principal and mark-up are payable on quarterly basis.

- This loan is secured against: - a first charge on micro credit sub loans created/financed from the proceeds of the loan.
- the promissory note executed by the Board Of Directors to pay on order the full amount of financing together with
- service charges. - a first charge on all assets/capital items created out off PPAF financing agreement.
- 11.4 A term finance loan has been obtained from Habib Bank Limited to enhance the existing Micro Credit Program of the institution. The sanctioned limit is Rs. 60 million This loan carries mark up @ 11.5% per annum.

-Principal and mark-up are repayable in 18 monthly installments. Principal repayments to start from April 2012 after a grace period of 6 months.

This loan is secured against:

#### DEVELOPMENT ACTION FOR MOBILIZATION AND EMANCIPATION MICRO FINANCE PROGRAM NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2011

-cash guarantee in shape of TDRs for Rs. 55 Million of which Rs. 15 million is provided by DAMEN and the remaining Rs. 40 million is provided by PPAF under their Micro finance Innovation and Outreach Program (MIOP) / Program for Increasing Sustainable Micro finance (PRISM). The TDRs carry mark up @ 10.5% per annum.

#### 11.5 Quarterly Movements in long term loans

Γ			2011			
L		1st quarter	2nd quarter		3rd quarter	4th quarter
				Rupe	es	
	Opening Balance		1		466,678,670	468,140,058
	PPAF	443,395,621	456,842,488		400,070,070	400,140,030
	HBL-PRISM	-	456,842,488	L	466,678,670	468,140,058
		443,395,621	450,842,400		400,070,070	
	Additions	140,000,000	140,000,000		105,000,000	155,000,000
	PPAF	140,000,000	140,000,000		20,000,000	35,000,000
	HBL-PRISM	140,000,000	140,000,000		125,000,000	190,000,000
	Repayments	126,553,133	130,163,818		123,538,612	117,797,868
	PPAF	120,555,155	130,103,010		-	-
	HBL-PRISM	126,553,133	130,163,818		123,538,612	117,797,868
	or talana	456,842,488	466,678,670		468,140,058	540,342,190
	Closing balance	450,018,100				
			2010		3rd quarter	4th quarter
		1st quarter	2nd quarter	Rup		tur quarter
			508,475,166	Kup	483,304,411	451,477,146
	Opening Balance	457,915,435 150,000,000	100,999,000		110,001,000	114,000,000
	Additions	99,440,269	126,169,755		141,828,265	122,081,525
	Repayments	508,475,166	483,304,411		451,477,146	443,395,621
	Closing balance	300,173,100		Г	2011	2010
	DEFERRED GRANTS			Notes		pees
	DEFERRED GRANTS				2,827,406	1,308,959
	Grants related to fixed assets			12.1	861,352	300,000
	Grants related to capacity building	3		12.2	3,688,758	1,608,959
1	Grants related to fixed ass	ets				
•					1,308,959	4,182,56
	Opening balance				2,373,000	(2,552,06
	Funds received /capitalized durin	g the period		-	3,681,959	1,630,49
					(854,553)	(321,53
	Less: Amortization				2,827,406	1,308,95
		building				
2	Grants related to capacity				300,000	
2						
.2	Opening balance				3,396,660	
.2					3,396,660 3,696,660	
.2	Opening balance				3,396,660	300,00 300,00 - 300,00

## DEVELOPMENT ACTION FOR MOBILIZATION AND EMANCIPATION MICRO FINANCE PROGRAM NOTES TO THE FINANCIAL STATEMENTS

		2011	2010
	Notes	Rupee	5
3	OTHER INCOME		
	Gain of disposal of operating fixed assets	1,989,144	197,691
		1,365,490	527,654
	Bad debts (written off) recovered	98,000	20,000
	Facilitation charges	1,780,173	
	Profit commission on insurance	5,232,807	745,345
4	GENERAL FUND - Micro finance program		
	0 1-11	71,042,989	64,267,533
	Opening balance	9,001,051	6,775,456
	Surplus for the year Transferred to Sustainability Reserves - social sector program	(29,809,386)	
	Transferred to Sustainability Reserves - social sector program	50,234,654	71,042,989
5	DONATED FUNDS		
	This represents funds received from Trust for Voluntary Organizations against	financing of lending ope	rations.
16	RESERVES - Micro finance program		
	Bonus reserves	1,063,968	1,063,968
	2011		
	Bad debt reserves	146,750	146,750 1,210,718
17	Bad debt reserves  CONTINGENCIES AND COMMITMENTS		
17	CONTINGENCIES AND COMMITMENTS  Contingencies as on balance sheet date were Rs. Nil (2010: Rs. Nil)		
17	CONTINGENCIES AND COMMITMENTS  Contingencies as on balance sheet date were Rs. Nil (2010: Rs. Nil)  Capital commitments as on balance sheet date were Rs. Nil (2010: Rs. Nil)		
	CONTINGENCIES AND COMMITMENTS  Contingencies as on balance sheet date were Rs. Nil (2010: Rs. Nil)		
	CONTINGENCIES AND COMMITMENTS  Contingencies as on balance sheet date were Rs. Nil (2010: Rs. Nil)  Capital commitments as on balance sheet date were Rs. Nil (2010: Rs. Nil)  GENERAL AND ADMINISTRATIVE EXPENSES		
	CONTINGENCIES AND COMMITMENTS Contingencies as on balance sheet date were Rs. Nil (2010: Rs. Nil) Capital commitments as on balance sheet date were Rs. Nil (2010: Rs. Nil) GENERAL AND ADMINISTRATIVE EXPENSES Rent, rates and taxes	1,210,718	1,210,718
	CONTINGENCIES AND COMMITMENTS  Contingencies as on balance sheet date were Rs. Nil (2010: Rs. Nil)  Capital commitments as on balance sheet date were Rs. Nil (2010: Rs. Nil)  GENERAL AND ADMINISTRATIVE EXPENSES  Rent, rates and taxes  Electricity, water and gas	1,210,718 2,015,855	1,210,718 1,928,049 1,383,62
	CONTINGENCIES AND COMMITMENTS Contingencies as on balance sheet date were Rs. Nil (2010: Rs. Nil) Capital commitments as on balance sheet date were Rs. Nil (2010: Rs. Nil) GENERAL AND ADMINISTRATIVE EXPENSES Rent, rates and taxes Electricity, water and gas Repair and maintenance	1,210,718 2,015,855 1,475,835	1,210,718 1,928,04 1,383,62 1,837,81
	CONTINGENCIES AND COMMITMENTS Contingencies as on balance sheet date were Rs. Nil (2010: Rs. Nil) Capital commitments as on balance sheet date were Rs. Nil (2010: Rs. Nil) GENERAL AND ADMINISTRATIVE EXPENSES Rent, rates and taxes Electricity, water and gas Repair and maintenance	1,210,718 2,015,855 1,475,835 2,076,544	1,210,718 1,928,049
	CONTINGENCIES AND COMMITMENTS Contingencies as on balance sheet date were Rs. Nil (2010: Rs. Nil) Capital commitments as on balance sheet date were Rs. Nil (2010: Rs. Nil) GENERAL AND ADMINISTRATIVE EXPENSES Rent, rates and taxes Electricity, water and gas Repair and maintenance Vehicle running and maintenance Communications	1,210,718 2,015,855 1,475,835 2,076,544 2,776,933	1,928,044 1,928,04 1,383,62 1,837,81 2,504,12 1,137,10
	CONTINGENCIES AND COMMITMENTS  Contingencies as on balance sheet date were Rs. Nil (2010: Rs. Nil)  Capital commitments as on balance sheet date were Rs. Nil (2010: Rs. Nil)  GENERAL AND ADMINISTRATIVE EXPENSES  Rent, rates and taxes Electricity, water and gss Repair and maintenance  Vehicle running and maintenance  Communications  Legal and professional	1,210,718 2,015,855 1,475,835 2,076,544 2,726,933 1,334,968	1,928,04 1,928,04 1,383,62 1,837,81 2,504,12 1,137,10 644,00
	CONTINGENCIES AND COMMITMENTS Contingencies as on balance sheet date were Rs. Nil (2010: Rs. Nil) Capiral commitments as on balance sheet date were Rs. Nil (2010: Rs. Nil) GENERAL AND ADMINISTRATIVE EXPENSES Rent, rates and taxes Electricity, water and gas Repair and maintenance Vehicle running and maintenance Communications Legal and professional Stamp papers	2,015,855 1,475,835 2,076,544 2,726,933 1,334,968 1,256,435	1,928,041 1,928,041 1,383,62: 1,837,81* 2,504,12 1,137,10 644,00 1,081,21
	CONTINGENCIES AND COMMITMENTS Contingencies as on balance sheet date were Rs. Nil (2010: Rs. Nil) Capital commitments as on balance sheet date were Rs. Nil (2010: Rs. Nil) GENERAL AND ADMINISTRATIVE EXPENSES Rent, rates and taxes Electricity, water and gas Repair and maintenance Vehicle running and maintenance Communications Legal and professional Stamp papers Fee and subscription	2,015,855 1,475,835 2,076,544 2,726,933 1,334,968 1,256,435 864,996	1,210,718 1,928,041 1,383,62 1,837,811 2,504,12 1,137,10 644,00 1,081,212 258,36
	CONTINGENCIES AND COMMITMENTS  Contingencies as on balance sheet date were Rs. Nil (2010: Rs. Nil)  Capiral commitments as on balance sheet date were Rs. Nil (2010: Rs. Nil)  GENERAL AND ADMINISTRATIVE EXPENSES  Rent, rates and taxes  Electricity, water and gas  Repair and maintenance  Vehicle running and maintenance  Communications  Legal and professional  Stamp papers  Fee and subscription  Penining and stationary	1,210,718 2,015,855 1,475,835 2,076,544 2,726,933 1,334,968 1,256,435 864,996 133,979	1,928,04* 1,383,62* 1,837,81* 2,504,12* 1,137,10* 644,00* 1,081,21* 258,36* 1,367,22*
	CONTINGENCIES AND COMMITMENTS Contingencies as on balance sheet date were Rs. Nil (2010: Rs. Nil) Capital commitments as on balance sheet date were Rs. Nil (2010: Rs. Nil) GENERAL AND ADMINISTRATIVE EXPENSES Rent, rates and taxes Electricity, water and gas Repair and maintenance Vehicle running and maintenance Communications Legal and professional Stamp papers Fee and subscription Pinting and stationary Office supplies	2,015,855 1,475,835 2,076,544 2,776,933 1,334,968 1,256,435 864,996 133,979 1,073,954	1,210,718 1,928,044 1,383,62 1,837,81 2,504,12 1,137,10 644,00 1,081,21 258,36 1,367,22 1,368,25
	CONTINGENCIES AND COMMITMENTS  Contingencies as on balance sheet date were Rs. Nil (2010: Rs. Nil) Capital commitments as on balance sheet date were Rs. Nil (2010: Rs. Nil) GENERAL AND ADMINISTRATIVE EXPENSES  Rent, rates and taxes Electricity, water and gas Repair and maintenance Vehicle running and maintenance Communications Legal and professional Stamp papers Fre and subscription Printing and stationary Office supplies Traveling and conveyance	1,210,718 2,015,885 1,475,835 2,076,544 2,726,933 1,334,968 1,256,435 864,90 137,795 1,409,432	1,210,718 1,928,044 1,383,62 1,837,81 2,504,12 1,137,10 644,00 1,081,21 258,36 1,367,22 1,368,25 1,570,71
	CONTINGENCIES AND COMMITMENTS Contingencies as on balance sheet date were Rs. Nii (2010: Rs. Nii) Capital commitments as on balance sheet date were Rs. Nii (2010: Rs. Nii) GENERAL AND ADMINISTRATIVE EXPENSES Rent, rates and taxes Electricity, water and gas Repair and maintrenance Vehicle running and maintrenance Communications Legal and professional Stamp papers Fee and subscription Printing and stationary Office supplies Traveling and conveyance Bank charges	1,210,718  2,015,855 1,475,835 2,076,544 2,726,933 1,334,968 1,254,415 864,996 133,779 1,073,934 1,408,432 1,484,093	1,210,718 1,928,044 1,383,62 1,837,81 2,504,12 1,137,01 644,00 1,081,21 258,362,62 1,570,71 1,566,35
	CONTINGENCIES AND COMMITMENTS  Contingencies as on balance sheet date were Rs. Nil (2010: Rs. Nil)  Capital commitments as on balance sheet date were Rs. Nil (2010: Rs. Nil)  GENERAL AND ADMINISTRATIVE EXPENSES  Rent, rates and taxes Electricity, water and gas Repair and maintenance  Vehicle running and maintenance  Communications  Legal and professional  Stamp papers  Fee and subscription  Printing and stationary  Office supplies  Traveling and conveyance  Bank charges  Auditors' remuneration	1,210,718  2,015,855 1,475,835 2,705,644 2,726,933 1,334,968 1,256,435 864,996 133,979 1,073,954 1,408,432 1,488,003 1,027,954	1,210,718 1,928,044 1,383,62 1,837,81 2,504,121 258,36 1,367,22 1,368,25 1,570,71 1,566,38 250,00
	CONTINGENCIES AND COMMITMENTS Contingencies as on balance sheet date were Rs. Nil (2010: Rs. Nil) Capital commitments as on balance sheet date were Rs. Nil (2010: Rs. Nil) GENERAL AND ADMINISTRATIVE EXPENSES Rent, rates and taxes Electricity, water and gas Repair and maintenance Vehicle running and maintenance Communications Legal and professional Stamp papers Fee and subscription Prinning and stationary Office supplies Traveling and conveyance Bank charges Auditors' remuneration Insurance	1,210,718  2,015,855 1,475,835 2,076,544 2,726,933 1,334,968 1,256,435 864,996 133,979 1,073,954 1,408,482 1,484,093 1,027,954	1,210,718 1,928,04 1,383,62 1,837,81 2,504,12 1,137,10 644,00 1,081,21 258,36 258,36 1,577,27 1,566,38 2,50,00 2,58,
	CONTINGENCIES AND COMMITMENTS  Contingencies as on balance sheet date were Rs. Nil (2010: Rs. Nil) Capital commitments as on balance sheet date were Rs. Nil (2010: Rs. Nil) GENERAL AND ADMINISTRATIVE EXPENSES  Rent, rates and taxes Electricity, water and gas Repair and maintenance Vehicle running and maintenance Communications Legal and professional Sump papers Fre and subscription Printing and attaionary Office supplies Traveling and conveyance Bank charges Auditors' remuneration Insurance Depreciation	1,210,718  2,015,885 1,475,835 2,076,544 2,726,933 1,334,968 1,256,435 864,996 133,979 1,077,954 1,408,432 1,484,093 1,027,954 300,000 2,402,849	1,928,045 1,928,045 1,383,62: 1,837,819 2,504,12:
117	CONTINGENCIES AND COMMITMENTS Contingencies as on balance sheet date were Rs. Nil (2010: Rs. Nil) Capital commitments as on balance sheet date were Rs. Nil (2010: Rs. Nil) GENERAL AND ADMINISTRATIVE EXPENSES Rent, rates and taxes Electricity, water and gas Repair and maintenance Vehicle running and maintenance Communications Legal and professional Stamp papers Fee and subscription Prinning and stationary Office supplies Traveling and conveyance Bank charges Auditors' remuneration Insurance	1,210,718  2,015,855 1,475,835 2,076,544 2,726,933 1,334,968 1,256,435 864,996 133,797 1,073,954 1,408,432 1,484,093 1,027,954 300,000 2,402,849 2,522,740	1,210,718  1,928,041 1,383,62 1,837,81 2,504,12 1,137,10 644,00 1,081,21 285,36 1,367,22 1,368,25 1,570,71 1,566,38 250,06 2,548,06 3,621,75

224,500

22,721,381

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Less: Common costs allocated to social sector program

FOR THE YEAR ENDED DECEMBER 31, 2011

#### 19 TAXATION

The Society is a "Non-profit Organization" as defined under Section 2(36) of Income Tax Ordinance, 2001 and holds an exemption certificate from income tax under Section 58(3) of Part I of Second Schedule to the said Ordinance to the Federal Board of Revenue.

	2011	2010
Notes	Rup	ees

#### 20 CASH AND CASH EQIUVALENTS

Cash and bank balances Short term investments 5 89,223,631 76,034,786 6 41,028,458 65,648,001 130,252,089 141,682,787

#### 21 NUMBER OF EMPLOYEES

The Society employed 74 loan officers (2010: 78) and 131 other employees (2010: 104) as at the year end.

#### 22.1 Financial risk management objectives

The Society's activities expose it to a verity of financial risks including effect of credit and liquidity risk associated with various financial assets and liabilities respectively.

The Society finances its operations through donated funds, borrowings and management of working capital.

Taken as a whole, risk arising from Society's financial instruments is limited as there is no significant exposure to market risk in respect of such instruments.

#### a) Credit risk

Credir risk is the risk that a party to the financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. The Society's credit risk is primarily artitubulible to in sadvances and its balances at banks. The risk on liquid funds is limited as the counter parties are banks with high credit ratings. The Society has effective loan disbustment and recovery monitoring system which allows it to evaluate borrowers credit worthiness and identify potential problem loans. A provision for potential loan losses is maintained.

#### b) Currency risk

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates. Currency risk arises mainly due to balance in foreign currency.

#### c) Interest rate risk

Interest rate risk is the risk that the value of financial instrument will fluctuate due to changes in market interest rate. The Society borrow funds at fixed rates and thus it is not exposed to the interest rate risk, in respect of borrowings.

#### d) Liquidity risk

Liquidity risk is the risk that the Society will encounter difficulty in raising funds to meet its net funding requirement. The Society manages such risk by having adequate credit lines in place and maintaining sufficient liquidity at field office level to meet anticipated funding requirements.

#### 23 RELATED PARTY TRANSACTIONS

Parties are considered to be related if one party has the ability to control the other party or exercise significant influence over the other party in making financial or operational decisions and include key management personnel.

Related parties comprise directors, their close family members and their company. The Society has a policy whereby all transactions with related parties are entered into arm's length basis. Transactions with related parties during the year are NaI (2010: NaI).

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# DEVELOPMENT ACTION FOR MOBILIZATION AND EMANCIPATION MICRO FINANCE PROGRAM NOTES TO THE FINANCIAL STATEMENT FOR THE YEAR ENDED DECEMBER 31, 2011 22 FINANCIAL INSTRUMENTS

Interest	/ mark-un bearing		Non interest	terest / mark-up bearing			
20101111	Cde de union :					•	Tabal.
Maturity upto one year	Maturity afte	iturity after one year but	Maturity upto one year	Maturity after one year bi	one year but		100
	less than	less than five years					-
		I		2044	2010	2011	2010
0700	2044	2010	2011		2010		
2010							

Long term deposits							
							444,788,493
Micro credit loan portfolio +++, 100,473	354,984,020						0.0000
Advances and other receivables			9,920,219	5,627,931			1300ch
SECTION OF	63 646 212			12,488,574			89,223,631
Cash and Bank Balances 69,4423,031	and						41,028,458
Short term investments 41,028,458	65,648,001						
Total financial assets 534,012,124	484,178,233		9,920,219	18,116,525	403,500	325,500	585,764,301
Pinancial liabilities							
359,830,017	368,315,021	75,080,600					359,830,017
and other			1,487,021	2,797,371			1,487,021
200 000 001s	368,315,021	75,080,600	1,487,021	2,797,371			361,317,038



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2011

#### 24 GENERAL

24.1 Figures have been rounded off to the nearest rupee.

24.2 Corresponding figures have been rearranged, wherever necessary, for the purpose of comparison. However, no significant rearrangements have been made in these financial statements.

#### 25 DATE OF AUTHORIZATION

These financial statements were approved and authorized by the board of directors for issue on 29-63-12.

EXECUTIVE DIRECTOR

TREASURE